

City of Harrisburg



Mayor's 2021 Budget Presentation

November 24, 2020



Extension of Earned Income and Local Services Taxing Powers

- Under provisions allowed under Act 47 and Act 124, the City has imposed higher Earned Income Tax and Local Service Tax rates than were otherwise allowed by state law
 - Elevated LST shares the burden with workers that do not necessarily live in the City
- In 2020, these extraordinary taxing powers generated approximately \$12.4 million (\$8.2 million in EIT, \$4.2 million in LST), equal to 20% of the operating budget. These taxing powers were set to expire in 2024, which would have resulted in fiscal cliff that might have required draconian budget cuts but will now be avoided
- The state legislature has very recently amended its Fiscal Code to allow the City to retain its EIT taxing power indefinitely and its full LST taxing powers for 10 years at triple the normal rate
 - After the 10-year period, the City will retain double the normal rate of the LST taxing power for another five years
 - Extends revenue through remainder of the City’s primary existing debt obligations, which includes the Series 1997 GO Debt, the Series 1997 G.O. forbearance liability, and the Stadium Bonds
- These changes to the Fiscal Code resolve the most serious long-term budget issue facing the City; the benefit cannot be overstated
- City has solved the long-standing structural imbalance in the budget by securing revenues that will exceed expenses, despite the City’s limited tax base
- Special thanks to Harrisburg City Council, Representative Patty Kim, Senator John DiSanto, Maverick Strategies, and all of the legislators that worked to make this possible



- The 2021 budget was developed in the context of the short-term COVID-related fiscal challenges and the long-term goal of achieving structural budgetary balance
- The City experienced significant revenue declines in 2020 (projections of almost \$5 million less than 2019) and budgets only a modest recovery in 2021
- \$2.8 million in federal CARES Act relief from Dauphin County offset a portion of the 2020 revenue losses
- General Fund revenues are not projected to return to 2019 levels until 2024 with parking-related revenues lagging the most over that period
- A very strong fund balance position (projected to be \$25.3 million at year-end) enables the City to simultaneously cope with the pandemic and pursue strategic initiatives
- The 2021 budget includes appropriations for key strategic initiatives such as bolstering public safety services, addressing key infrastructure needs, and reducing debt
- The budget includes the use of \$15.2 million of fund balance for debt repayments and other strategic priorities
 - The City budgets to finish 2021 with \$10.2 million in fund balance, equal to 14% of operating expenses, which is well above its Fund Balance Policy of 5% of operating expenses



Five-Year Financial Forecast – Key Revenue Assumptions

	2021	2022	2023	2024
Real Estate Taxes	Avg 2018/2019/2020	2019 level	0.05%	0.05%
Earned Income Tax	County unemployment rate currently 6.4%; assume gradual increase to 8.0% by Dec 20, 7.5% by Dec 21, and 5% by Dec 22, 1% annual growth in labor force beginning in 2022. No wage growth 2019-2020, 1% wage growth 2021-2024			
Local Services Tax	Consistent with labor force/employment growth assumptions for EIT			
Mercantile Business Taxes	2021 revenue reduced by almost 20% compared to 2020 projection. Gradual recovery to 2019 levels by 2023; 0.05% growth following; collections lag activity by one year.			
Realty Transfer Tax	Flat \$800,000 in annual income through 2024; equal to average of last five years			
Parking Taxes	\$3.8MM (\$4.2MM in 2019)	\$4.2MM (2019 level)	0.05%	0.05%
Ground Lease/Priority Payment	\$0 (\$2.4MM off)	\$1.2MM (50% of contract)	\$2.5MM (100% of contract)	\$2.5MM (100% of contract)
Fees/Permits	Avg 2019/2020	2019 level	1.5%	1.5%
Hotel Fee	\$500,000 (56% of normal)	\$900,000 (2019 level)	0.0%	0.0%



Five-Year Financial Forecast – Revenue Projections

	Actual 2019	Projection 2020	Budget 2021	Difference	Forecast 2022	Forecast 2023	Forecast 2024
Real Estate Taxes	17,136,637	17,076,779	17,379,267	302,488	17,368,620	17,466,224	17,564,423
Earned Income Tax	12,761,772	12,576,067	12,337,933	(238,133)	13,018,369	13,621,000	13,893,439
Local Services Tax	6,824,394	6,426,694	6,775,107	348,414	6,829,652	6,897,949	6,966,928
Mercantile Business Taxes	3,942,127	3,432,422	2,817,100	(615,322)	3,299,204	3,778,934	3,797,679
Realty Transfer Tax	1,026,697	800,000	800,000	0	800,000	800,000	800,000
Parking Taxes	4,255,144	3,511,000	3,810,000	299,000	4,258,883	4,280,178	4,301,579
Ground Lease/Priority Payment	3,516,972	518,719	0	(518,719)	1,239,896	2,536,797	2,536,797
Parking Tickets	380,527	180,216	425,102	244,886	425,102	425,102	425,102
Fees/Permits	1,733,715	1,723,727	2,190,112	466,385	2,284,517	2,311,868	2,339,636
Hotel Fee	900,000	385,000	500,000	115,000	900,000	900,000	900,000
Other	16,205,562	17,303,296	17,281,237	(22,058)	15,207,970	15,326,769	15,451,692
Total	\$68,683,546	\$63,933,920	\$64,315,859	\$381,939	\$65,632,213	\$68,344,820	\$68,977,274

- Chart does not include Cash Carryovers. The 2021 budget include a Cash Carryover of \$15,190,175.
- Including Cash Carryover, the 2021 budget includes \$79,506,034 in General Fund resources.



Five Year Financial Forecasts - Expense Assumptions

	2021	2022	2023	2024	Assumptions
Salaries - FOP	Fixed schedule based on pay scale in collective bargaining agreement				
Salaries – Fire	2%	2%	2%	2%	CBA through 2022
Salaries – AFSCME	2%	2%	2%	2%	CBA through 2021
Salaries - Management	2%	2%	2%	2%	Consistent with represented employees
Medical	5%	5%	5%	5%	CMS proj. ann growth, City achieving estimated \$1MM in recurring savings.
Supplies	2%	2%	2%	2%	Consistent with inflation
Services	2%	2%	2%	2%	Consistent with inflation
Capital Expenditure	4,683,511	1,617,000	1,597,000	1,477,000	Comparable to 2019 plan



Five Year Financial Forecasts - Expense Projections

	Actual 2019	Budget 2020	Projected 2020	Budget 2021	Forecast 2022	Forecast 2023	Forecast 2024
Personnel (less Medical)	30,447,220	33,753,020	32,179,804	36,569,189	37,091,804	37,855,584	38,488,861
Medical	10,107,539	10,893,750	9,403,776	9,763,864	9,988,562	10,487,990	11,012,390
Services	5,917,302	6,781,728	6,770,709	7,077,709	7,227,992	7,363,552	7,501,823
Supplies	2,137,803	2,958,201	2,877,053	3,295,104	3,224,147	3,285,730	3,348,545
Debt Service	10,893,643	14,797,106	10,276,830	11,618,638	10,073,638	4,233,511	3,943,906
Other Operating	434,473	501,802	633,732	748,019	547,890	556,047	564,368
Transfers	805,019	259,641	25,000	5,750,000	0	0	0
Total Operating Exp	\$60,743,000	\$69,945,248	\$62,166,903	\$74,822,523	\$68,154,033	\$63,782,414	\$64,859,893
Capital Expenses	6,955,164	4,371,571	4,815,293	4,683,511	1,617,000	1,597,000	1,477,000
Total	\$67,698,165	\$74,316,819	\$66,982,197	\$79,506,034	\$69,771,033	\$65,379,414	\$66,336,893



New Agreement Between Ambac and the City of Harrisburg

- In July, the City and Ambac reengaged in discussions regarding the repayment of the forbearance liability in connection with the City's Series 1997 D & F Bonds
- Considering the COVID pandemic and related fiscal uncertainty, the City pursued a debt repayment strategy that provided a balance of near-term and long-term debt service savings
- The City and Ambac have reached a new agreement that involves applying General Fund balance to defease and repay existing Stadium Debt and forbearance debt resulting in significant present value savings and recurring budget relief beginning in 2021
- The settlement is part of a multi-year strategy to restructure the City's debt obligations, set the course for long-term structural budgetary balance, and maintain compliance with the adopted fund balance policy
- According to the City's financial advisor, extension of the City's EIT and LST taxing powers makes a refinancing the forbearance liability for significant savings a realistic possibility



General Obligation Refunding Bonds/Notes, Series 1997 D&F

Issue	Original Issue Amount	Accreted Value ¹	Purpose	Call Date	Maturity
Series 1997D (Capital Appreciation Bonds)	\$ 24,891,772	\$2,993,697	Advance refund Series 1997B-1	Non-Callable	2022
Series 1997F (Capital Appreciation Notes)	\$ 26,632,303	\$12,978,941	Currently refund Series 1995; New money	Non-Callable	2022
Total	\$ 51,524,075	\$ 15,972,638			
Series 1997D and F Forbearance Liability		Approx. \$24,500,000	Repay draws on enhancement facility	Any time	2032

- The Amended and Restated Settlement Agreement sets forth a General Fund Payment Schedule that requires the City to make semi-annual payments to Ambac beginning in March 2023
- Forbearance liability has been accruing interest at 6.75% on Ambac draws since 2012

¹ As of September 15, 2020



Harrisburg Redevelopment Authority Series 2005A-2, Stadium Project (City of Harrisburg Guarantee)

Issue	Original Issue Amount	Amount Outstanding	Purpose	Call Date	Maturity	Coupon Rate	Enhancement
HRA Series 2005A-2 (Stadium Project)	\$ 9,000,000	\$ 5,050,000	Renovation and upgrade of Stadium facility	Non-Callable	2030	5.00-5.29% (Taxable)	Ambac

- City had previously anticipated making approximately \$230,000 annual contributions from the General Fund to make up debt service shortfalls under its general obligation guarantee
- The City made the entire \$649,690 payment in 2020
- City share of payments going forward unclear
- A total of \$6,494,048 in principal and interest remaining on bonds through 2030 maturity



Proposed Amendment to the Second Amended and Restated Settlement Agreement

- The City defeases the HRA Series of 2005 A-2 Bonds
- Ambac applies a \$1,919,000 credit towards the forbearance liability
- In addition, the City may prepay the forbearance liability up to \$4 million and receive credit towards the amount currently due based on the following schedule:
 - Effective Date: 138%
 - Year 1 from Effective Date: 130%
- Forbearance liability balance would accrue interest at 5% for three years from effective date (rather than 6.75%) and then step back up to 6.75%
- Forbearance liability repayment:
 - Prepayments apply to the payments furthest in the future
- City agrees to waive ability to draw against the Ambac facility
 - \$2 million per year through 2022
- If the City fails to make a payment on any Ambac liability (GO or forbearance) at any time, the rate on the forbearance liability immediately increases from 6.75% to 7.75%



Cash Flow Comparison

Assuming \$2MM payments to Ambac in 2021 and 2022

	<u>Existing</u>			<u>Pro-Forma</u>			Difference
	Forbearance	Series 2005A	Total	Forbearance	Series 2005A	Total	
2021	-	649,895	649,895	2,000,000	5,750,000	7,750,000	(7,100,105)
2022	-	653,705	653,705	2,000,000	-	2,000,000	(1,346,295)
2023	3,888,906	651,345	4,540,251	3,888,906	-	3,888,906	651,345
2024	3,888,906	647,945	4,536,851	3,888,906	-	3,888,906	647,945
2025	3,888,906	648,375	4,537,281	3,888,906	-	3,888,906	648,375
2026	3,888,906	647,276	4,536,182	3,888,906	-	3,888,906	647,276
2027	3,888,906	649,503	4,538,409	3,888,906	-	3,888,906	649,503
2028	3,888,906	650,144	4,539,050	3,888,906	-	3,888,906	650,144
2029	3,888,906	649,197	4,538,103	190,050	-	190,050	4,348,053
2030	3,888,906	646,664	4,535,570	-	-	-	4,535,570
2031	3,888,906	-	3,888,906	-	-	-	3,888,906
2032	3,888,906	-	3,888,906	-	-	-	3,888,906
Gross	38,889,060	6,494,048	45,383,108	27,523,484	5,750,000	33,273,484	12,109,624
PV (6.00%)	27,002,535		32,070,440	22,046,608		27,796,608	4,273,832

Present value is the concept that money today is worth more than the same amount in the future. The gross debt service savings from this transaction is **\$12.1 million**, but the present value savings about **\$4.3 million**.



- The agreement will save the City \$12.1 million in gross annual debt service (\$4.3 million present value)
- Defeating the Series 2005 A-2 Bonds eliminates one of the City's most inflexible liabilities and will simultaneously reduce its forbearance liability
- The defeasance will trigger the release of the \$658,234 Debt Service Reserve Fund on Stadium Bonds
- The agreement has been included in the City's five-year plan and part of its long-term strategy to reduce its debt, maintain adequate liquidity (fund balance), and secure its fiscal stability
- The extension of the City's EIT and LST taxing powers will likely enable the refinancing of the remaining forbearance liability and maximize savings



Potential Forbearance Liability Refinancing

Annual Debt Service Comparison (Series 2005A-2 Bonds and Series 1997 D & F Forbearance Liability)							
	<u>Existing</u>			<u>Pro Forma</u>			Difference
	Forbearance	Series 2005A-2	Total	Forbearance Refinancing	Series 2005A-2	Total	
2021	-	649,895	649,895	2,000,000	5,750,000	7,750,000	(7,100,105)
2022	-	653,705	653,705	-	-	-	653,705
2023	3,888,906	651,345	4,540,251	2,692,500	-	2,692,500	1,847,751
2024	3,888,906	647,945	4,536,851	2,692,288	-	2,692,288	1,844,564
2025	3,888,906	648,375	4,537,281	2,692,620	-	2,692,620	1,844,661
2026	3,888,906	647,276	4,536,182	2,692,595	-	2,692,595	1,843,587
2027	3,888,906	649,503	4,538,409	2,693,085	-	2,693,085	1,845,324
2028	3,888,906	650,144	4,539,050	2,692,920	-	2,692,920	1,846,130
2029	3,888,906	649,197	4,538,103	2,692,973	-	2,692,973	1,845,131
2030	3,888,906	646,664	4,535,570	2,692,073	-	2,692,073	1,843,498
2031	3,888,906	-	3,888,906	2,693,093	-	2,693,093	1,195,814
2032	\$3,888,906	-	\$3,888,906	\$2,692,778	-	\$2,692,778	\$1,196,129

- The scenario shown above assumes refinancing the remaining \$20.6 million in forbearance liability in 2022 at a 4.25% interest rate, maturing in 2032, matching the maturity of the existing forbearance liability
- If executed within one year of the effective date of the amended Ambac settlement agreement, the City would receive an additional \$600,000 of credit towards the forbearance liability
- Actual rates and terms will depend on market conditions, the City's ability to maintain structural budgetary balance and strong fund balance position, among other credit factors



Defease Stadium Debt and Paydown \$2MM to Ambac in 2021; Refinance in 2022

	Unaudited 2019	Budget 2020	Projected 2020	Budget 2021	Forecast 2022	Forecast 2023	Forecast 2024
Revenues	68,683,546	65,964,643	63,933,920	64,315,859	65,632,213	68,344,820	68,977,274
Expenses	60,743,000	69,945,248	62,166,903	74,822,523	68,154,033	63,782,414	64,859,893
Operating Result	7,940,546	(3,980,605)	1,767,017	(10,506,663)	(2,521,820)	4,562,406	4,117,381
Capital Expenditure	6,955,164	4,371,571	4,815,293	4,683,511	1,617,000	1,597,000	1,477,000
Change in Fund Balance	985,381	(8,352,176)	(3,048,277)	(15,190,175)	(4,138,820)	2,965,406	2,640,381
Beginning Fund Balance	27,409,616	28,394,997	28,394,997	25,346,720	10,156,546	6,017,726	8,983,132
Ending Fund Balance	\$28,394,997	\$20,042,821	\$25,346,720	\$10,156,546	\$6,017,726	\$8,983,132	\$11,623,513
Ending Bal as % of Exp	47%	29%	41%	14%	9%	14%	18%

- Among the advantages to refinancing in 2022 (within one year of effective Ambac deal) is that instead of making the second \$2 million paydown out of fund balance, it is rolled into the financing, which preserves liquidity.



Executive Summary from Trion and Marsh & McLennan Agency:

- The City of Harrisburg will be switching from Highmark to Capital Blue Cross effective January 1, 2021

- This comes after a successful RFP process and offers the City of Harrisburg the following advantages:
 - A financially sound 3-year competitive cost proposal

 - A discount guarantee and the City of Harrisburg will realize enhanced savings when UPMC Pinnacle is used by employees and their families

 - An ability to match plan designs for all active employees and retirees

 - And implementation budget to ensure a seamless transition for all



City of Harrisburg - Medical & Rx Marketing Analysis

Medical Carrier:	Capital BCBS
PBM:	Benecard
2019 Medical Costs	\$7,579,488
Rx Current Costs (Net of Rebates)	\$2,729,742
Medical + Rx Current Costs	\$10,309,230

2021 Medical Projected Costs	\$7,223,464
Rx Projected Costs (Net of Rebates)	\$2,540,400
Medical + Rx Projected Costs	\$9,763,864

Cost/(Savings) vs. Current - \$	(\$545,366)
Cost/(Savings) vs. Current - %	-5.3%
Cost/(Savings) vs. Renewal - \$	\$43,932
Cost/(Savings) vs. Renewal - %	0.5%

Fee Guarantee	3 Years
A SO Fee Credits/Fee Holidays	2-month A SO fee credit in year 1 1-month A SO fee credit in years 2 & 3 (\$115,518 est.value over 3 years)
Other Credits	• Implementation Credits* \$150,000 in Nov/Dec 2020, \$125,000 in year 1, \$25,000 in years 2 & 3 (\$325,000 value over 3 years) • Wellness Credit: \$25,000

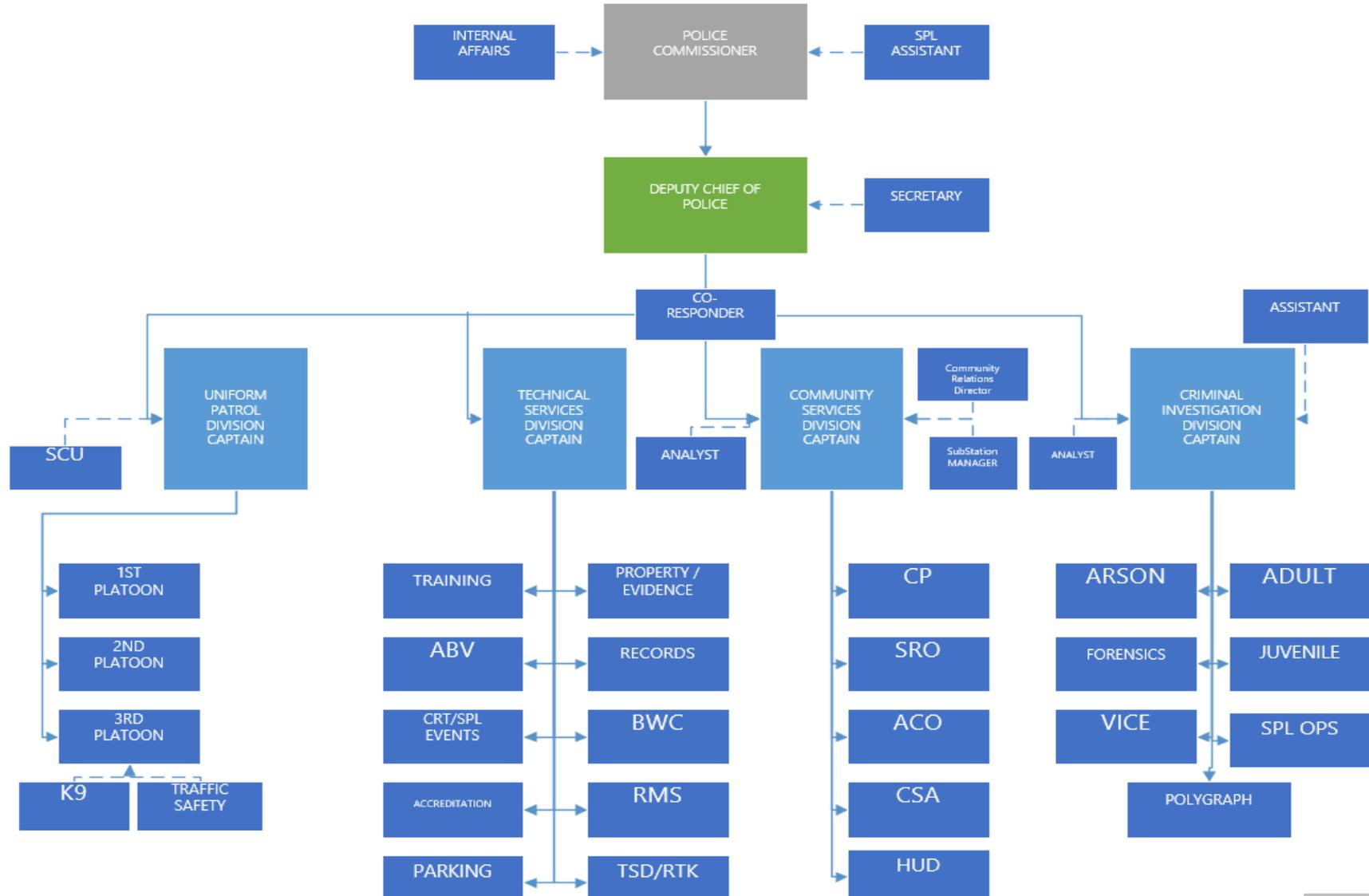
ASO Fee Credits	(\$115,518)
Partnership Credit	\$0
Implementation Credit (unrestricted funds)	(\$325,000)
Implementation Credit *RESTRICTED FUNDS*	\$0
Wellness Credit *RESTRICTED FUNDS*	\$0
COVID-19 Credit *RESTRICTED FUNDS*	(\$25,000)
ASO Fee Increases (Offset Savings)	\$0
Total Value/Savings Over Current	(\$1,010,884)

Add'l Fees at Risk - Discount Guarantees: (\$63,535)
OR Add'l Potential Discount Savings (@ UPMC Pinna (\$200,000)

Capital BCBS Total Value with UPMC Pinnacle Dis	(\$1,210,884)
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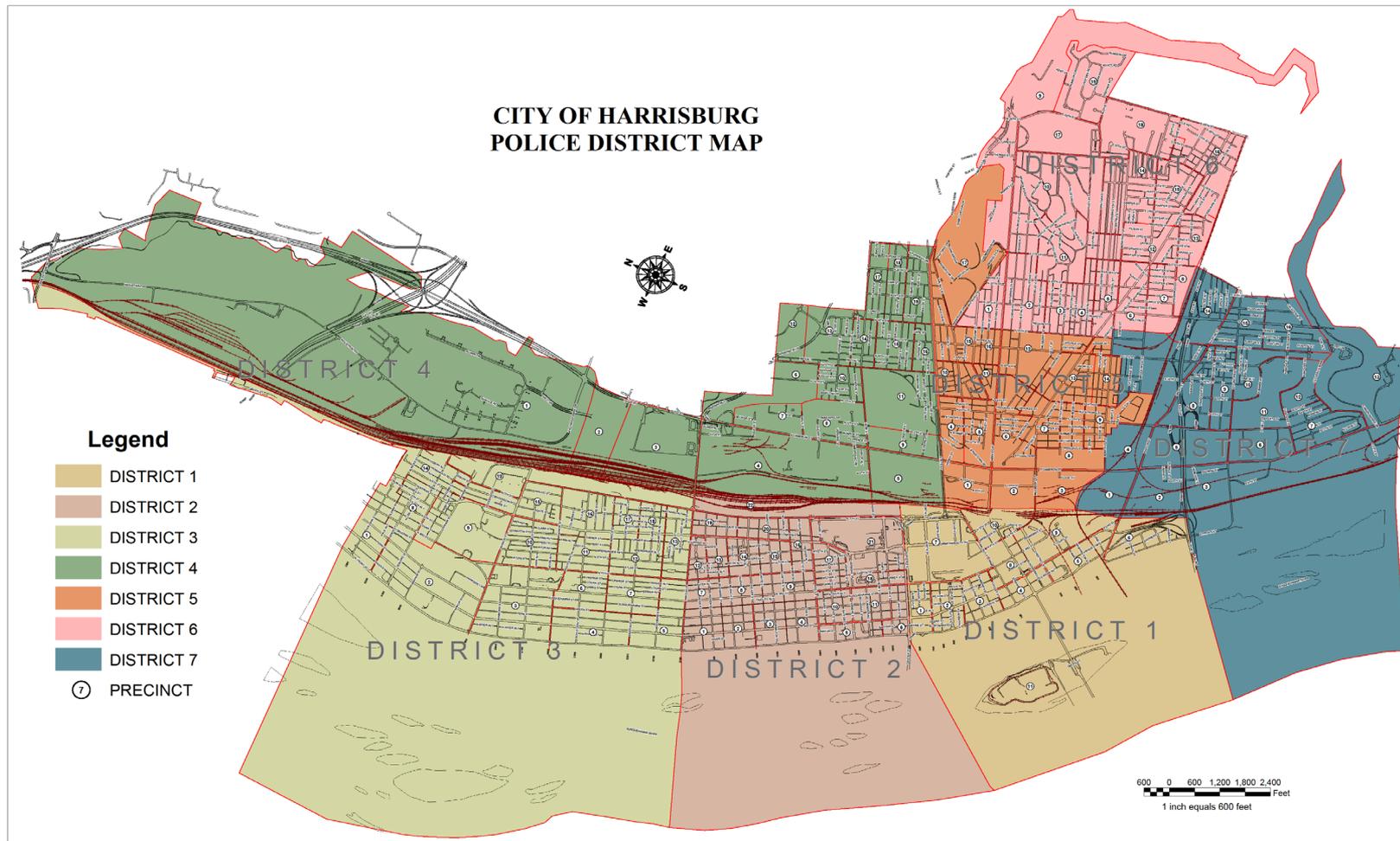


Police Bureau Organization Chart





- Creation of a new Community Services Division within the Harrisburg Police Bureau
- There will be 2 new members that will be joining the Command Staff of the Police Department; they include a Community Services Captain (Milo Hooper) and a Technical Services Captain (Todd Abromitis)
- Those positions are a part of an over \$1 Million Dollar investment in Harrisburg Police personnel that will include 21 proposed new *Civilian Positions* for 2021. They include the following:
 - 1 Director of Community Relations & Engagement (promotion of Blake Lynch)
 - 12 New Community Service Aides (assist with quality of life issues and building relationships with the community in all of our police districts)





- 2 New Co-Responders to assist with Crisis Intervention Training and providing appropriate response for mental health related calls.
- 3 New Managers in RMS, Body Cameras and Technical Services
- 1 New Crime Analyst to work with community groups thus bringing the full compliment to 2 Crime Analysts (other one remains in CID)
- 1 New Substation Manager to ensure continue operation of the police substation in South Allison Hill
- 1- New Parking Enforcement Officer bringing our full compliment to 4 Parking Enforcement Officers so that they can work in pairs



- The 2021 Budget has significant investments in community policing partnerships including the \$103,345 for the South Allison Hill Safety Project

- This proposed partnership is between the City of Harrisburg and key community organizations including:
 - TriCounty Community Action (fiscal agent)
 - Light the Hill
 - Brethren Housing
 - Wild Heart Ministries
 - Tri-County HDC
 - Harrisburg Housing Authority
 - Latino Hispanic Community Center

- The South Allison Hill Safety Project will serve as a model for other neighborhood organizations by focusing on improving lighting, increasing security, addressing blight and engaging the community

- The proposed project includes such initiatives as providing LED bulbs for porch lights, installing residential camera systems, developing a neighborhood watch app, establishing partnerships with the newly proposed crime analyst, and much more



McCormick Public Safety Center HVAC

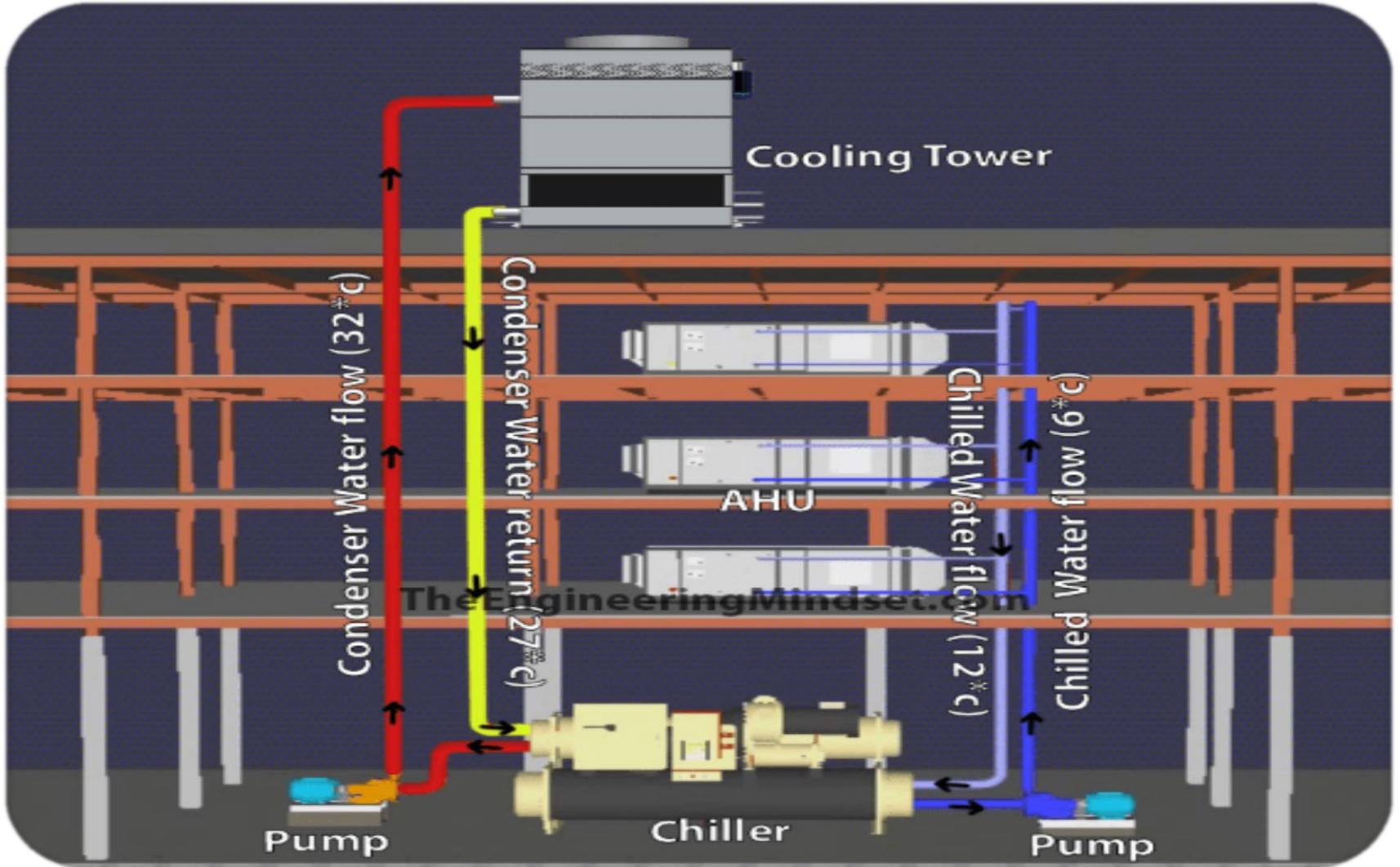




- The current HVAC system presents exorbitant energy costs and extreme life safety hazards due to it being original to the building in 1957 and is extremely outdated.
- Our filtration system operates with MERV-8 filters that are much less efficient than what the CDC, ASHRAE and EPA all recommend (MERV-14). With a pandemic environment, and the current condition of the Air Handler system and filters, we are unable to be compliant with CDC COVID-19 specifications with regard to outside air percentages and air filtration and cannot properly protect the public and staff from contaminated air. Our current system can not be merely updated at this point, it needs a complete replacement.
- A catastrophic building failure at our building would put over 50,000 residents in danger.



McCormick Building Public Safety Center HVAC





- City of Harrisburg will be entering into intergovernmental agreements with the Boroughs of Paxtang and Penbrook for solid waste and recycling
- These agreements build upon the successful Intergovernmental Agreement with Steelton Borough, and, together, they represent over \$2 Million Dollars in revenue coming to the City of Harrisburg over the next 5 years
- This revenue will allow the Department of Public Works to hire 6 new Sanitation Laborers and 1 new Sanitation Manager



- An important part of these agreements is that the City of Harrisburg will not have to bill the individual households but will bill the Boroughs directly
- While the Steelton Portfolio has a collection rate over 97%, Harrisburg's own collection rate is significantly lower (84%)
- Increasing City collection rates by just 3% would enhance revenues by \$500,000
- Consequently we are proposing to hiring a new Lien Officer in the Law Bureau
- And to improve revenue collections more generally, we are proposing a new Deputy Tax & Enforcement Administrator
- Finally, to help us explain all these changes and improve communications generally, we are looking to hire a new Multilingual Community Services Coordinator



Tonight we are announcing 4 new programs to help businesses and residence recover from the COVID Pandemic.

1. The City of Harrisburg & the Capital Region Economic Development Corporation (CREDC) will launch Round 2 of the Neighborhood Business Stabilization Program (NBSP) on Tuesday, December 1, 2020. Grant funds will be awarded to eligible businesses who are struggling financially, as a result of the COVID-19 pandemic.

- Grant funds are intended to provide emergency operating funds for neighborhood businesses that are closed or have had their foot traffic significantly reduced. Eligible activities include rental or mortgage payments, utilities, payroll, real estate taxes, and outstanding vendor invoices.

- Source of Funds CDBG CARES ACT Funding - \$500,000
- Eligible applicants may receive up to \$10,000
- Interested may apply on December 1st at www.harrisburgregionalchamber.org



2. We are also pleased to announce the establishment of a Microenterprise Grant Program

- The City of Harrisburg will provide technical and financial support for the establishment of microenterprises (five employees or less). Through this program, the City of Harrisburg will award up to \$20,000 in grant funds to eligible private, for-profit business start-ups, located within the City of Harrisburg.

- Source of funds \$200,000 Hotel Tax
- Eligible applicants can receive up to \$20,000
- Eligible applicants can begin to apply in early 2021 and can apply at www.harrisburgpa.gov/economicdevelopment



3. Rental Relief Program:

- Launch later in December with \$500,000 ESG/CV funds
- Application will include rental assistance, mortgage assistance and essential utilities for residents and business owners who qualify
- Unlike the NSBP, which is a reimbursement for expenses in the new year this program can cover back rent already in arrears

4. Food Assistance Program:

- \$300,000 funds in CBDG/CV funds for those who qualify



We are also pleased to introduce four intertwined pieces of legislation to establishing an affordable housing program which will provide incentives for the development of affordable housing dwelling units within the City of Harrisburg

1. Creation of *Title 12 – “Affordable Housing Program”*:

- The establishment of a program to encourage the development of affordable housing dwelling units throughout the City of Harrisburg
- Provides criteria and standards necessary to participate in the program

2. Zoning Text Amendment:

- To allow for density bonuses for those affordable housing developments that meet the criteria and standards outlined in Title 12
- To provide for some parking relief for those affordable housing developments that meet the criteria and standards outlined in Title 12



3. LERTA Amendment:

- To provide for a 10 year real estate tax abatement for those *new construction*, qualified affordable housing developments which contain at least 25% affordable housing dwelling units
- Eliminate previous qualifying LERTA criteria for those *new construction*, qualified affordable housing developments

4. Street Vacations:

- Amending *Title 9 – Public Works* to provide criteria necessary for the review of street vacation petitions.
- Recognize qualified affordable housing (and other initiatives) as a **public good**, thereby automatically fulfilling one of the necessary criteria



START UP COSTS

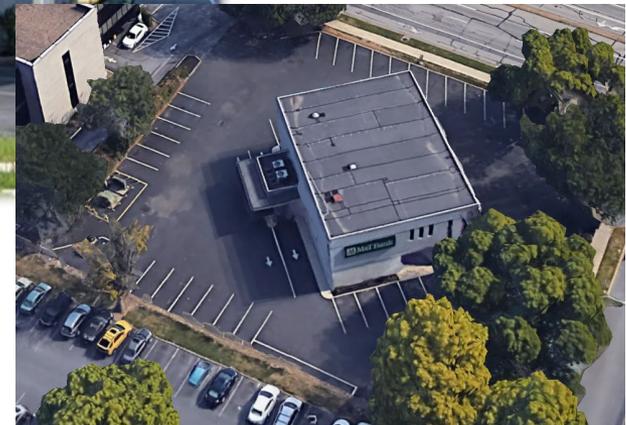
- ❖ HVAC Replacement - \$84,000
- ❖ Garage door install - \$41,427.25
 - ❖ Fence and gates - \$14,000
 - ❖ First floor remodel - \$5,000
- ❖ Demolition costs – In house labor
- ❖ Access Control/Security - \$47,600

TOTAL \$192,027.25

ESTIMATED ANNUAL COSTS

- ❖ Utilities (water, electric, sewer/trash)- \$17,000
 - ❖ Assorted maintenance costs - \$43,200

❖ TOTAL \$60,200





Capital Projects Engineering

Winter 2021

Interesting Fact #1:
385 ADA Ramps to be constructed in 2021



Project	Activity	January	February	March
Second Street Multimodal				
	NPDES Permit			
	Grant Agreement Finalized			
	Award Construction Contract			
	Construction Inspection Work Order			
	Construction			
7th Street Multimodal				
	Award Construction Contract			
	Construction Inspection Work Order			
	Construction			
MulDer Square				
	Grant Agreement Finalized			
	Award Construction Contract			
	Construction Inspection Work Order			
	Construction			
6th Street Accessible Route				
	Award Construction Contract			
	Construction			
State Street Rapid Response				
	Grant Agreement Finalized			
	Design			
	Construction Inspection Work Order			
	Construction			
East-West Connection				
	Design			
Courthouse Connection				
	Design			
Capitol Gateway				
	Finalize Design Contract			
	Grant Agreement Finalized			
	Design			
Allison Hill Paving				
	Award Construction Contract			
	Construction			
3rd St Sidewalk				
	Construction			
Herr St. Underpass				
	Construction			



Capital Projects Engineering

Spring 2021



Project	Activity	April	May	June
Second Street Multimodal				
	Construction	█	█	█
7th Street Multimodal				
	Construction	█	█	█
MulDer Square				
	Construction	█	█	█
6th Street Accessible Route				
	Construction	█	█	█
State Street Rapid Response				
	Construction	█	█	█
East-West Connection				
	Design	█	█	█
Courthouse Connection				
	Design	█	█	█
Capitol Gateway				
	Design	█	█	█
Allison Hill Paving				
	Construction	█	█	█
3rd St Sidewalk				
	Construction	█	█	█
Herr St. Underpass				
	Construction	█	█	█

Interesting Fact #2:
Over 60,000 SF of sidewalk to be constructed in 2021



Capital Projects Engineering

Summer 2021

Interesting Fact #3:
Over 4 miles of roadway to be paved in 2021



Project	Activity	July	August	September
Second Street Multimodal				
	Construction	█	█	█
7th Street Multimodal				
	Construction	█	█	█
MulDer Square				
	Construction	█	█	█
State Street Rapid Response				
	Construction	█	█	█
East-West Connection				
	Design	█	█	█
Courthouse Connection				
	Design	█	█	
	Identify Construction Funds		█	█
Capitol Gateway				
	Design	█	█	█
Allison Hill Paving				
	Construction	█	█	█
3rd St Sidewalk				
	Construction	█		
Herr St. Underpass				
	Construction	█		



Capital Projects Engineering

Fall 2021

Interesting Facts #4:

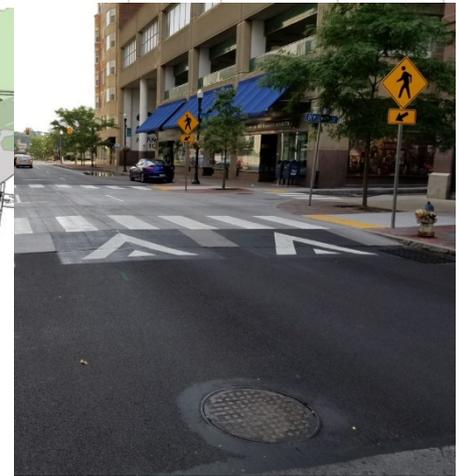
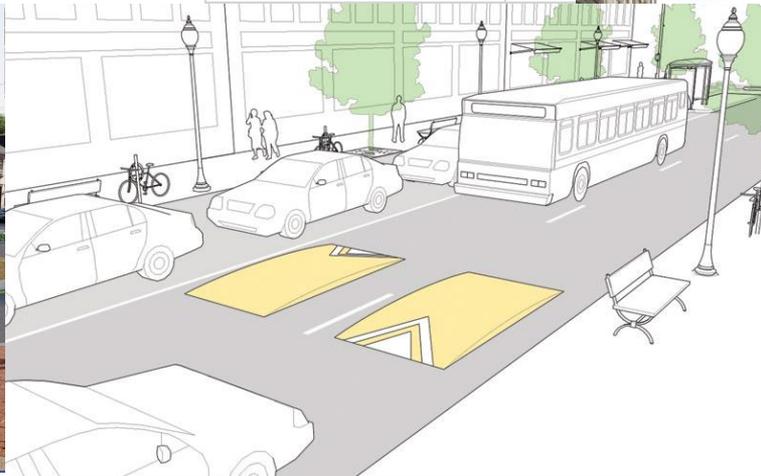
5 roundabouts

25 Pedestrian refuge islands

1 raised intersection and

10 speed cushions to be installed 2021

Project	Activity	October	November	December
Second Street Multimodal				
	Construction			
7th Street Multimodal				
	Construction			
State Street Rapid Response				
	Construction			
East-West Connection				
	Design			
Courthouse Connection				
	Identify Construction Funds			
Capitol Gateway				
	Construction Inspection Work Order			
	Bidding			
Allison Hill Paving				
	Construction			





Capital Projects Engineering

Street Projects 2015 to 2021

- 2015**
 - N. 15th Paving
 - Marion St. Paving
 - S. 17th Paving

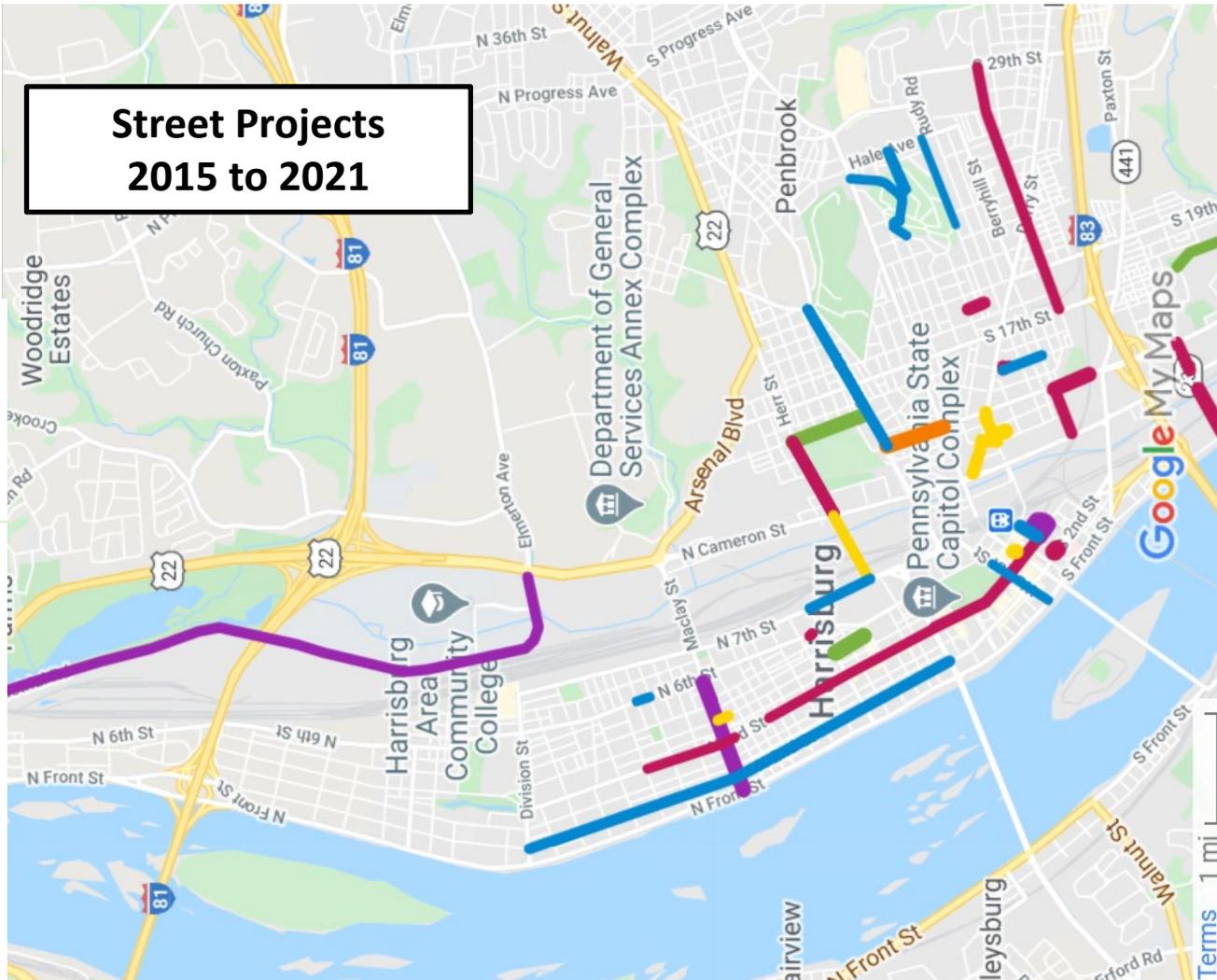
- 2017**
 - N. 13th Paving

- 2018**
 - Dewberry St Paving
 - Maclay St. ADA Ramps
 - Industrial Road Paving

- 2019**
 - Herr St. ADA Ramps
 - 3rd St. Paving
 - 3rd St. Paving
 - 3rd St. Paving
 - Brookwood St. Paving
 - Berryhill St. Paving
 - S. 13th St. Paving
 - Sycamore St. Paving
 - Sycamore St. Paving
 - Burchfield St. Paving
 - 2nd and Chestnut
 - S. 15th Ramps and Sidewalks
 - 6th and Boyd Raised Crosswalk

- 2020**
 - 4th and Maclay
 - Market and Dewberry
 - MulDer Ramps
 - MulDer Square
 - MulDer Square
 - MulDer Square
 - Herr St. Sidewalks and Paving

- Planned 2021**
 - N. 7th Paving
 - 2nd St. Paving
 - Walnut St. Paving
 - Chestnut St. Paving
 - 6th ADA Ramps and Sidewalks
 - State St. Vision Zero
 - Allison Hill Paving
 - Allison Hill Paving
 - Allison Hill Paving
 - Allison Hill Paving
 - Allison Hill Paving



Total Cost for City Street Project Construction: \$33,699,200

* Please note that this does not include design costs and any of the greenbelt construction



- City Council Budget Hearing Dates & Special Legislative Session (Vote):

- Tuesday, December 8th at 5:30 pm – Budget Hearing
- Wednesday, December 9th at 5:30 pm – Budget Hearing
- Thursday, December 10th at 5:30 pm – Special Legislative Session (Vote)